



FRUIT  
STARCH  
SUGAR

The natural upgrade



AGRANA Beteiligungs-AG  
**Roadshow Zurich and Munich (virtual)**  
Raiffeisen Bank International

**AGRANA Investor Relations:**  
[www.agrana.com/en/ir](http://www.agrana.com/en/ir)

27 January 2022

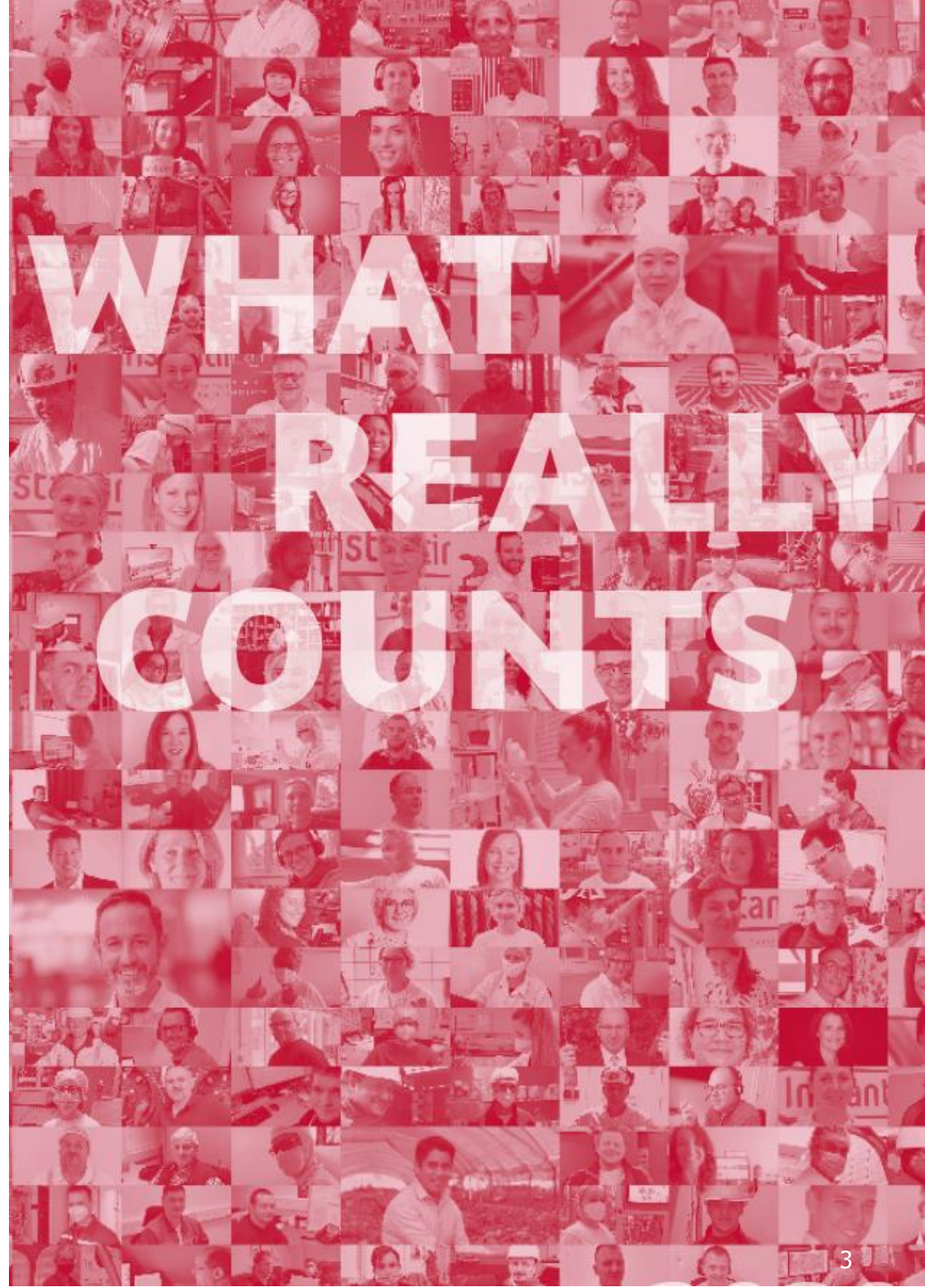


# CONTENTS

- 1 Introduction & Business overview
- 2 Strategy, Management, COVID-19
- 3 Focus on ESG
- 4 Segment overview: Fruit, Starch and Sugar
- 5 Financials (Q1-3 2021|22)
- 6 Outlook 2021|22



AGRANA GROUP  
**INTRODUCTION  
& BUSINESS  
OVERVIEW**





AGRANA GROUP

# EVERYONE KNOWS „WIENER ZUCKER“...





STRATEGIC POSITIONING B2B

# WE ALL CONSUME AGRANA (PRODUCTS)

At the beginning there is always agriculture...



AGRANA refines agrarian raw materials...



AGRANA supplies the Big Names...



confectionery, beverage, fermentation industries, food retailers; paper, textile, pharmaceutical industries; feed industry; dairy, ice-cream, bakery industries and many more



We all consume AGRANA every day without noticing it...





## AGRANA PRODUCTS IN DAILY LIFE AT A GLANCE

### FRUIT



### STARCH



### SUGAR



- Fruit juice concentrates customers are fruit juice and beverage bottlers and fillers
- Fruit preparations are special customized products for
  - the dairy industry,
  - the baked products industry,
  - the ice-cream industry.

- AGRANA produces starch and special starch products
- Starch is a complex carbohydrate which is insoluble in water. Starch is used in food processing e.g. as thickener and for technical purposes e.g. in the paper manufacturing process
- Bioethanol is part of our starch business

Sugar is sold

- to consumers via the food trade and
- to manufacturers: e.g. soft drinks industry, confectionery industry, fermentation industry, other food and beverage industries

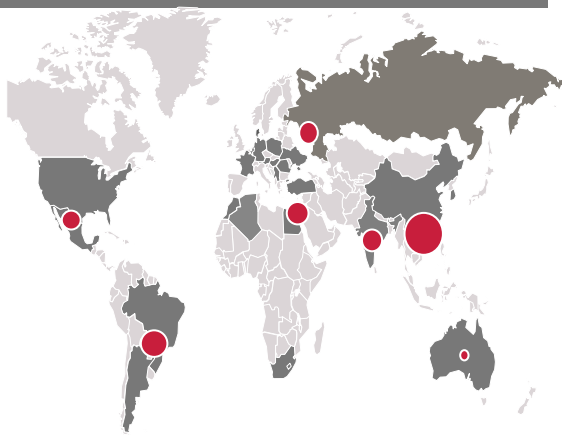


55 PRODUCTION SITES WORLDWIDE

# SEGMENTATION BY SEGMENT

## FRUIT

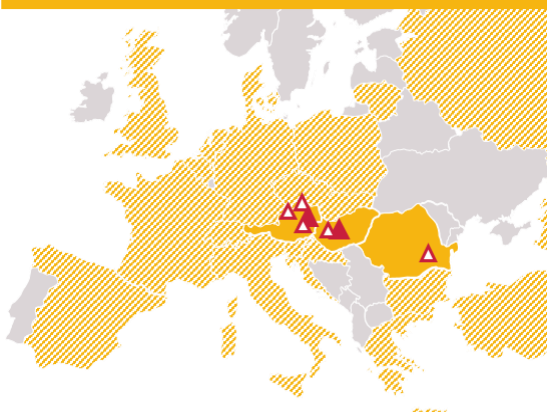
26 fruit preparations plants and  
14 fruit juice concentrate plants



- Countries with production sites
- Potential growth regions

## STARCH

5 starch plants  
(incl. 2 bioethanol plants)



- Countries with production sites
- ▨ Main markets
- ▲ Starch plants
- ▲ Bioethanol plants

## SUGAR

7 sugar beet plants  
2 raw sugar refineries (& Instantina)

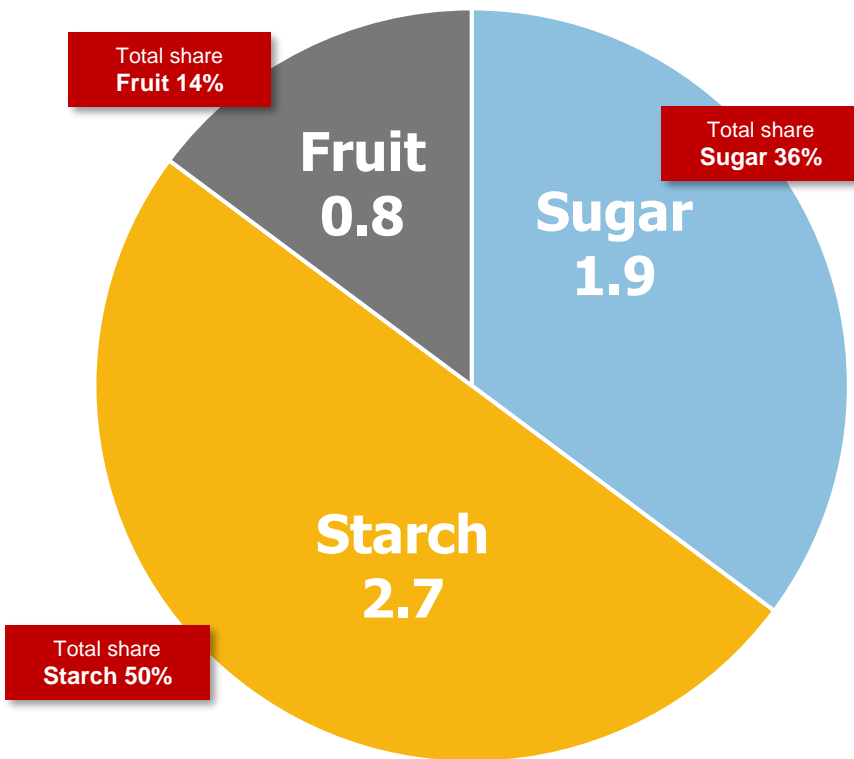


- Countries with plants
- ▨ Other markets
- Beet sugar plants
- Raw sugar refineries
- Distribution centre
- \*also with refining activities

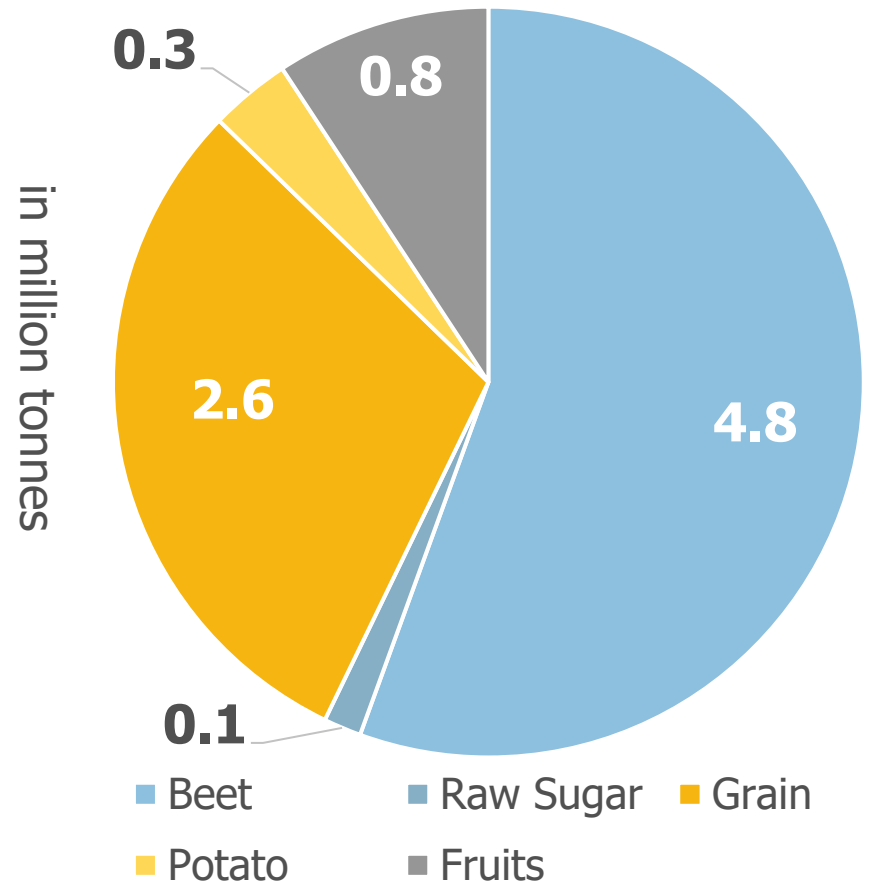


# VOLUMES - PROCESSED AND SOLD

**Sales: 5.4 million tonnes**



**Raw materials processed: 8.6 million tonnes**





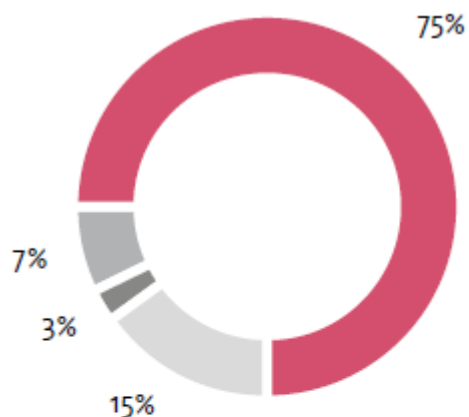


## REVENUE BY PRODUCT GROUP (2020|21)

# FOCUS ON FOOD

### FRUIT

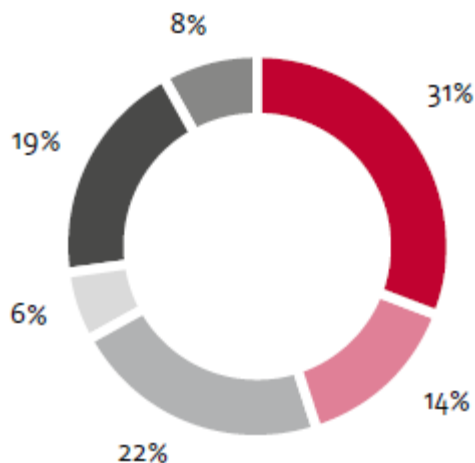
€ 1,166.6 m



- Fruit preparations (dairy and non-dairy)
- Fruit juice concentrates
- Other juice core products (compounds, NFC, fruit wines, etc.)
- Fruit reselling, frozen fruits, etc.

### STARCH

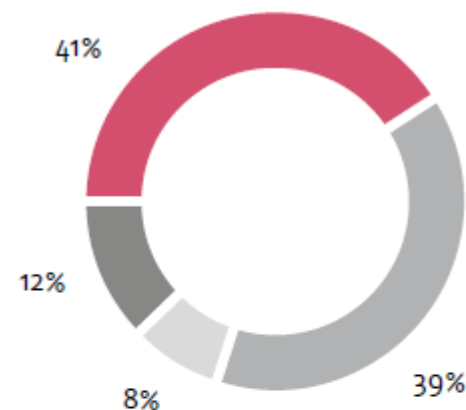
€ 821.9 m



- Native and modified starches
- Saccharification products
- Alcohol and ethanol
- Other core products (dairy and instant products, long-life potato products, etc.)
- By-products (protein products, DDGS, gluten, etc.)
- Others (soy, dried beet pulp, etc.)

### SUGAR

€ 558.5 m

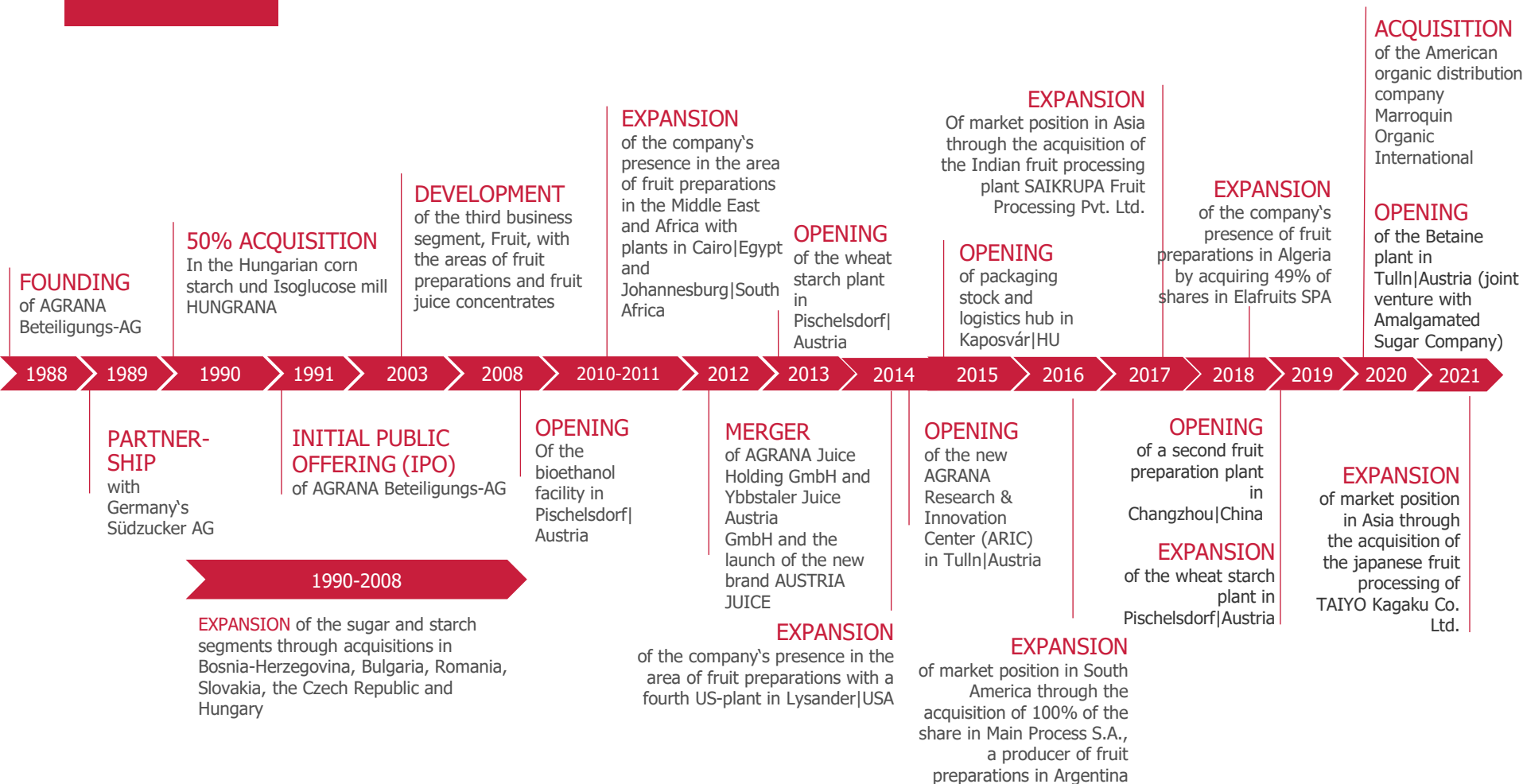


- Sugar: Resellers
- Sugar: Industrial customers
- By-products (molasses, beet pulp, etc.)
- Others (products of INSTANTINA, seed, services, etc.)



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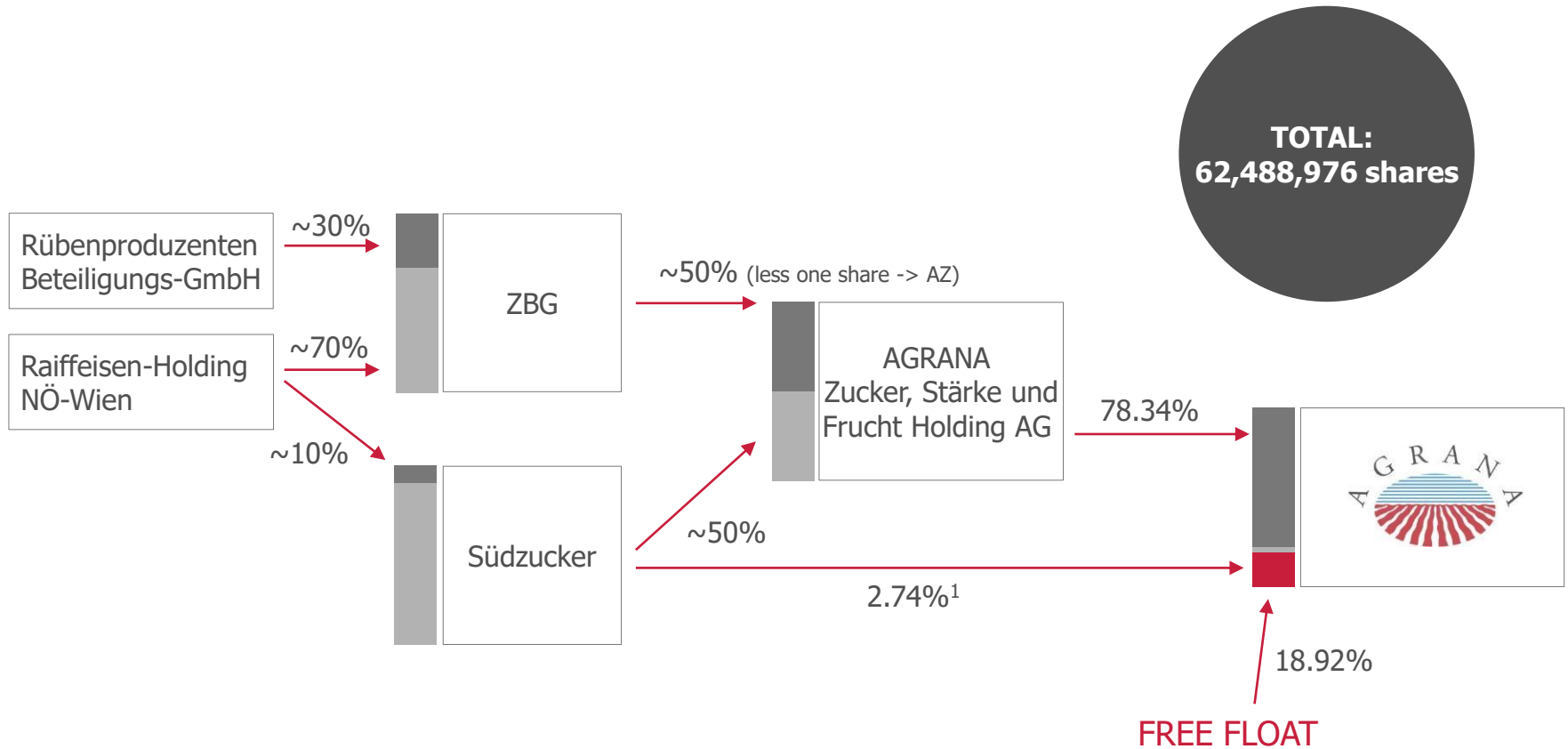
# HISTORY - MILESTONES





## CURRENT STATUS

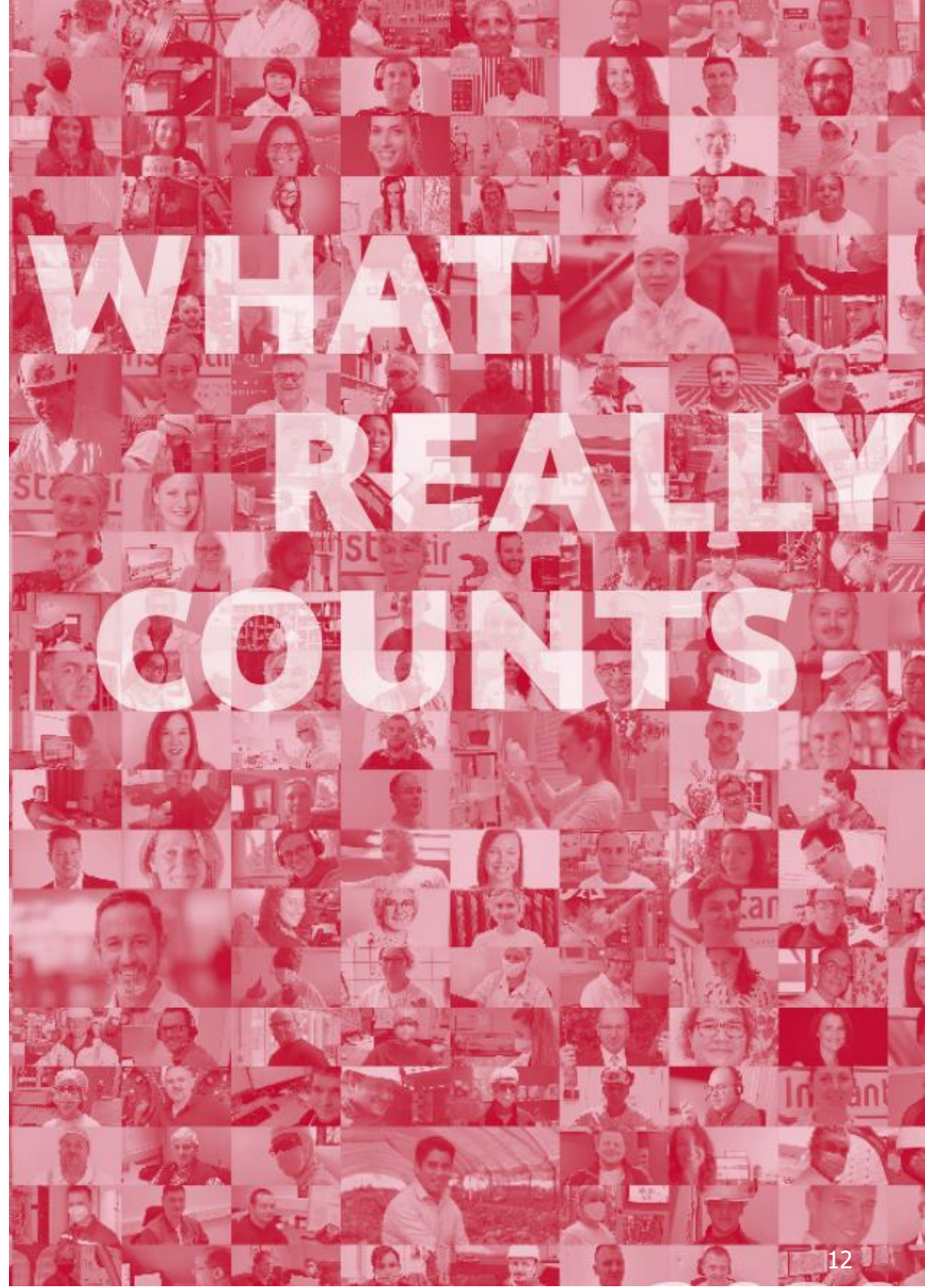
# SHAREHOLDER STRUCTURE



<sup>1</sup> Directly held by Südzucker



AGRANA GROUP  
MANAGEMENT  
STRATEGY  
COVID-19





AGRANA GROUP

## MANAGEMENT BOARD (SINCE 1 JUNE 2021)



**CFO Stephan Büttner**

- Finance
- IT
- Mergers & Acquisitions
- Legal
- Compliance
- Purchasing
- Investor Relations
- Responsibility for the Fruit segment



**CEO Markus Mühleisen**

- Strategy and economic policy
- Quality management
- Sales
- Human Resources
- Public Relations and Communications
- Responsibility for the Sugar segment



**CTO Norbert Harringer**

- Production / Investments
- Raw Material
- Research and Development
- Responsibility for the Starch segment



**Ingrid-Helen Arnold**

- Internal Auditing



STRATEGY FOR THE FUTURE

## OUR APPROACH

With its **diversified business model** and sound balance sheet, AGRANA considers itself well positioned for the future.

Execute properly and utilise **growth projects** (e.g. wheat starch plant II, China FP II, Japan)

**Working capital** improvements -> to get financial resources free

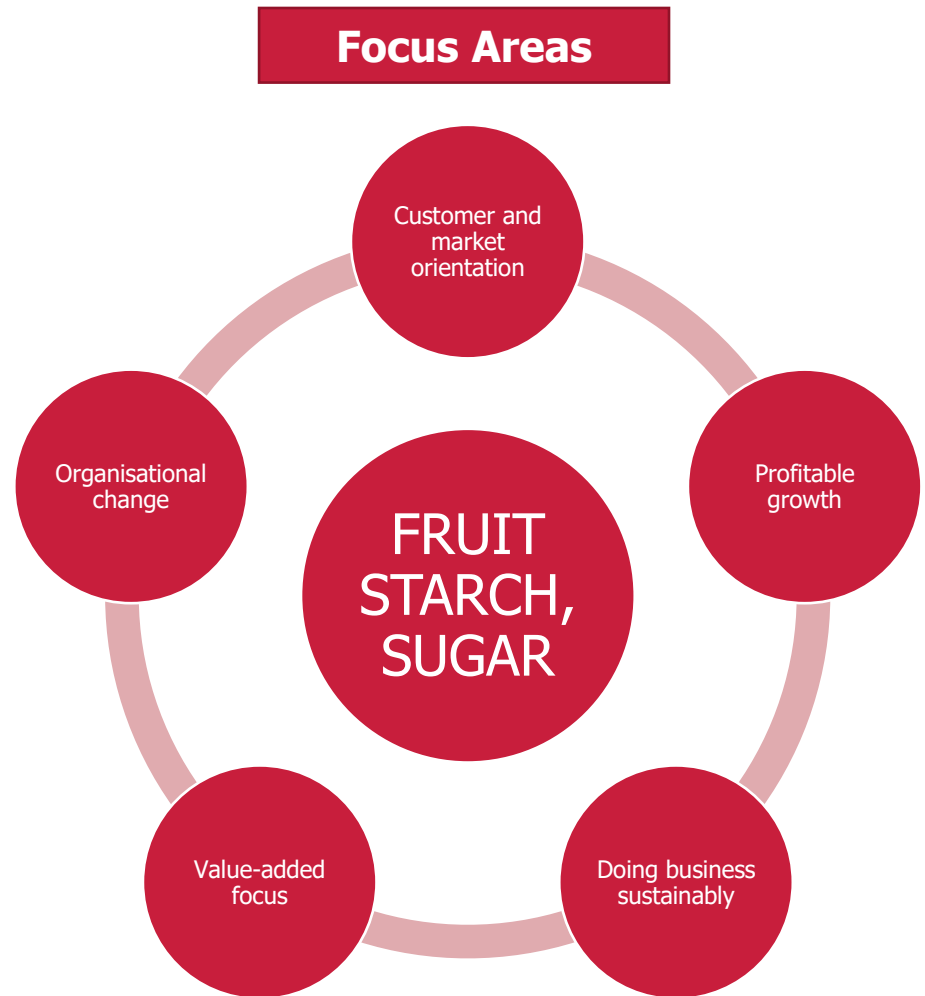
**(Risk) diversification  
→ means crisis resistance**

**Food industry is less sensitive** than other industries (e.g. car industry) to economic slow-downs

Push forward the **organisational harmonisation** projects -> increase efficiencies

# GOOD PROGRESS ON STRATEGIC AGENDA

- Working on all five focus areas
- In-depth strategic business review well underway
- Strong foundation; significant upside potential in all divisions





## AGRANA – PART OF CRITICAL INFRASTRUCTURE

- As a food producer, AGRANA is regarded as being a part of “**critical infrastructure**”
- The continuation of AGRANA's production activities **safeguards supplying the population with food and feed products** (and also jobs)
- By coordinating future actions on a daily basis and taking prudent decisions, AGRANA is living up to its **responsibility as a food product supplier**
- **Health and safety** are of paramount importance to AGRANA in this context

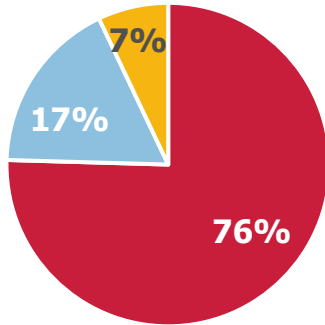




FOCUS ON FOOD (REVENUE IN 2020|21)

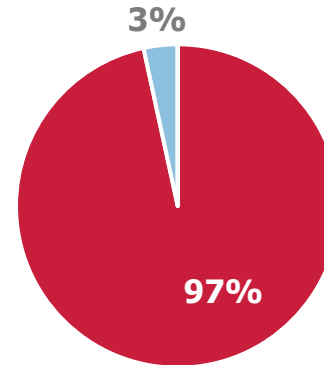
# REVENUE SPLIT FOOD VS NON-FOOD

GROUP



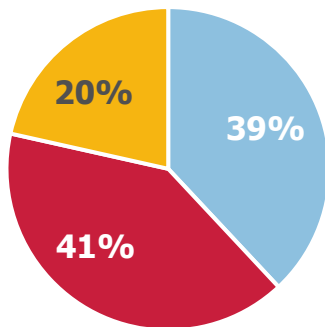
■ Food ■ Non-Food ■ Animal Feed

FRUIT



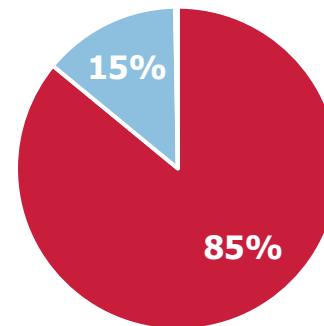
■ Food ■ Non-Food

STARCH



■ Food ■ Non-Food ■ Animal Feed

SUGAR



■ Food ■ Non-Food



## OVERVIEW – KEY FIGURES

**Q3 2021|22 (3 months)**



**Revenue: € 745.2 m**  
(Q3 2020|21: € 656.0 m)



**EBIT: € 31.2 m**  
(Q3 2020|21: € 28.5 m)



**EBIT margin: 4.2%**  
(Q3 2020|21: 4.3%)



**Q1-3 2021|22 (9 months)**



**Revenue: € 2,169.6 m**  
(Q1-3 2020|21: € 1,965.3 m)



**EBIT: € 76.0 m**  
(Q1-3 2020|21: € 84.3 m)



**EBIT margin: 3.5%**  
(Q1-3 2020|21: 4.3%)





## Q1-3 2021|22 OVERVIEW

- **Highly volatile** business environment
- **Commodity markets** have experienced a massive upturn
- **Energy costs** saw extreme increases
- **COVID-19 pandemic** is far from over
- **Q3 campaign production:** processing of raw materials (beet, potato, apple) has been very satisfactory thus far
- **Ethanol prices** at historic highs -> main reason for the recent very strong EBIT performance in the Starch segment
- **We remain optimistic that we will achieve our target for the 2021 | 22 financial year of exceeding the prior year's operating profit of € 78.7 million significantly, i.e., by at least 10%**





AGRANA  
**FOCUS  
ON ESG**



# MEETING THE CLIMATE CHALLENGE



# AGRANA'S UNDERSTANDING OF SUSTAINABILITY

Balance of economic, environmental and social responsibility

## AT AGRANA, WE ...

- utilise **almost 100% of the raw materials employed** and use **low-emission technologies** to minimise impacts on the environment
- **respect all our stakeholders** and the communities where we operate
- engage in **long-term partnerships**





# AGRANA'S CORE SUBJECTS ALONG THE VALUE CHAIN



## RAW MATERIAL PROCUREMENT

Environmental and social criteria in the sourcing of agricultural raw materials



## ECO-EFFICIENCY OF THE PRODUCTION

Environmental and energy aspects of production



## EMPLOYEES

Labour practices and human rights of employees



## PRODUCT RESPONSIBILITY

Product responsibility and sustainable products



## COMPLIANCE

Compliance and business conduct

### Sustainability Reporting:

- Acc. to GRI integrated in AGRANA's annual reports since 2012|13
- Since 2016|17 audited by KPMG
- All data and information provided in this presentation is reported within the GRI-reporting boundaries ([www.agrana.com/index.php?id=6920&L=1](http://www.agrana.com/index.php?id=6920&L=1))





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## DOING BUSINESS SUSTAINABLY

**Responsible utilisation of agricultural resources** and **doing business sustainably** have therefore long been a matter of concern to AGRANA

Complete  
utilisation of raw  
materials

AGRANA products  
as part of the  
solution

Protein  
enrichment in  
the processes



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## COMPLETE UTILISATION OF RAW MATERIALS

- **Potato pulp refinement**

Potato fiber drying at the Gmünd facility

- **Crystalline betaine**

Construction of a crystallisation facility at the Tulln facility for complete utilisation of sugar beet molasses

- **Apple pomace**

For the pectin and feedstuff industry

- **Biorefinery Pischelsdorf**

100 % grain utilisation through integration of the wheat starch facility into the bioethanol production

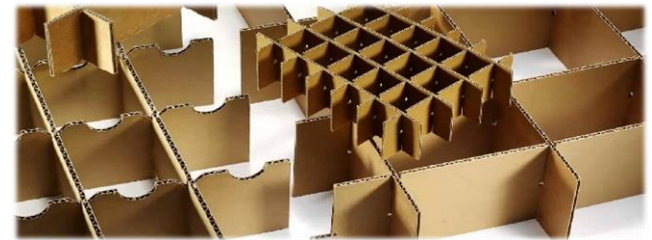






# AGRANA PRODUCTS AS PART OF THE SOLUTION (1)

- **Bioethanol from Pischelsdorf** as an environmentally sound gasoline ingredient, reduces CO<sub>2</sub> emissions and particulate matter
- **Wheat starch from Pischelsdorf** enables cardboard production with 80 % recovered paper content
- **Biogenic liquid CO<sub>2</sub>** as a by-product at the Pischelsdorf facility for mineral water and soft drinks
- **Bioplastics AGENACOMP®** as a contribution to the reduction of plastic waste  
This starch-based bioplastics compound is 100 % home-compostable without leaving microplastic residues, and can be used for a variety of applications
- Starch as **drilling fluid component for water drilling**





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## AGRANA PRODUCTS AS PART OF THE SOLUTION (2)

- AGRANA offers **certified GMO-free products** in its Fruit division (especially in the USA), in the Starch segment, and with “Wiener Zucker” [Viennese Sugar] in the Sugar segment.
- AGRANA has the necessary certifications at its facilities and in the supply chain to meet customer demands for **goods from certified organic farming**.
- We need a balanced coexistence of conventional and organic agriculture for a secure raw material base in international competition.





# PROTEIN ENRICHMENT IN THE PROCESSES

## Pischelsdorf site

**Wheat:** 945,000 t  
12.2 % protein

**Corn:** 245,000 t  
7.8 % protein

Total raw material: 1.2 million t  
Total dry protein: 115,000 t



Wheat protein

>80 % protein

Bakery products  
Pisciculture  
Pet food

(53,000 t / 44,000 t of protein)



Protein feed  
ACTIPROT®

>30 % protein

Feedstuffs for  
cattle

(145,000 t / 42,000 t of protein)



Wheat  
gluten feed

>20 % protein

Feedstuffs for  
ruminants

(109,000 t / 21,800 t of protein)



Wheat bran

>15 % protein

Feedstuffs for cattle (35,000 t / 4,800 t of protein)



# AGRANA CLIMATE STRATEGY



**1st interim target: -25% CO<sub>2</sub> emissions by 2025 | 26 from 928,000 t** (in base year 2019|20)

Annual investments in the amount of € 10 million

- **Measures:**
  - Use of **green electricity**
  - **Coal phase-out** at the last two coal-fired sugar production sites in **Sereď|Slovakia (2021|22) [DONE ✓]** and **Opava|Czech Republic (2025|26)**
  - Implementation of **energy efficiency measures**
  - **Increased use of residual low-protein raw materials/biomass for energy, in stages from 2025 | 26 onward**
- **June 2021:** project for structured capture of Scope 3 emissions (e.g. from raw material cultivation, transport) has been started
- Development of **reduction measures together with our suppliers and partners by 2030** at the latest in order to be able to offer largely **CO<sub>2</sub> neutral products**
- **July 2021:** AGRANA Group joined the Science Based Targets Initiative and will set corresponding climate targets within 24 months



SEGMENT

**FRUIT**





# FRUIT SEGMENT - BUSINESS MODEL

## FRUIT PREPARATIONS

- Based on mostly frozen fruits
- Tailor-made customer products (several thousand recipes worldwide)
- Customers: dairy, bakery and ice cream industry
- Shelf life of the fruit preparation ~6 weeks -> necessity to produce regionally

## FRUIT JUICE CONCENTRATES

- Based on fresh fruits
- Production in the growing area of the fruits (water content and quality of the fruits don't allow far transports)
- Customers: bottling industry
- Shelf life of fruit juice concentrates ~2 years -> can be shipped around the world



# FRUIT PREPARATION – WHAT IS IT ABOUT?



... most important ingredient of fruit preparations

- Frozen (IQF or block)
- Aseptic
- Purees
- Concentrates

+



... sweetens and supports taste and durability

- Crystal sugar
- Liquid sugar (syrup)
- Other sweeteners
  
- Thickeners create a good mouth-feel and prevent emulsions
  - Pectins
  - Starch
  - Guar, Xanthan, ...

=



optional flavors and colours for an even fruitier taste and an intense colour



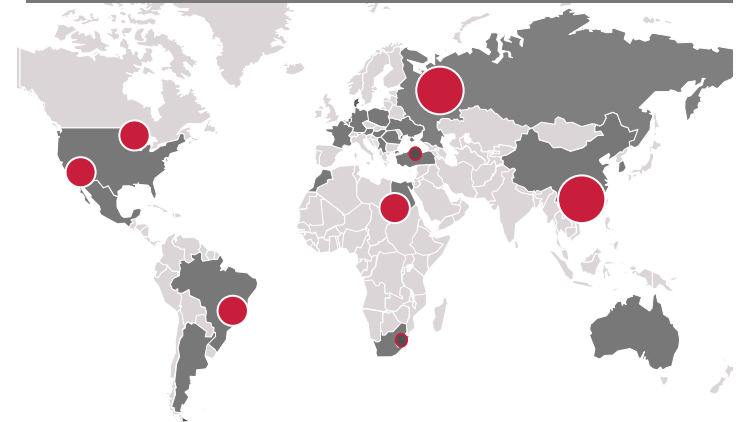
## FRUIT PREPARATIONS

- World Market Leader in Fruit preparations global market share > 35%
- The emerging markets are overall showing good market growth rates, while the market's sales volumes of fruit preparations in Europe and the US are stagnating at a high absolute level

## FRUIT JUICE CONCENTRATES

- Largest producer of fruit juice concentrates in Europe (AUSTRIA JUICE)
- In general, optimisation measures taken in previous years show their positive effects
- Customer portfolio extended and new markets

26 FRUIT PREPARATION PLANTS &  
14 FRUIT JUICE CONCENTRATE PLANTS



■ Countries with production sites  
● Potential growth regions





## FRUIT SEGMENT

### Fruit preparations

- **Top trends:** naturalness, health, pleasure, convenience and sustainability
- **Covid-19 pandemic** is having strong **impact** on many of these consumer trends
- “Natural, sustainable and wholesome products” vs. “affordability of foods”

### Fruit juice concentrates

- **Apple juice concentrate:** good market demand; contracts made from the 2021 crop were concluded at contribution margins well above those of p/y
- **Berry juice concentrate:** for most of the volumes produced from the 2021 harvest, contracts were already concluded with customers (with higher margins)



## FRUIT SEGMENT



### Fruit preparations

- The **purchasing of fruits from the 2021 crop** for processing in this FY and next year was **largely completed** in the third quarter of 2021|22
- Globally required amount of **strawberry**, the most important fruit by volume, was contracted at **prices in line with levels of the year before**
- Volatile market setting for commodities in general and the global change in freight costs drove a **rise of about 7% year-on-year in raw material costs**
- **Higher expenses for energy**

### Fruit juice concentrates

- AGRANA was able to process **greater volumes than in the prior year**  
-> good availability both of apples and red berries
- All fruit juice concentrate plants recorded **good capacity utilisation**



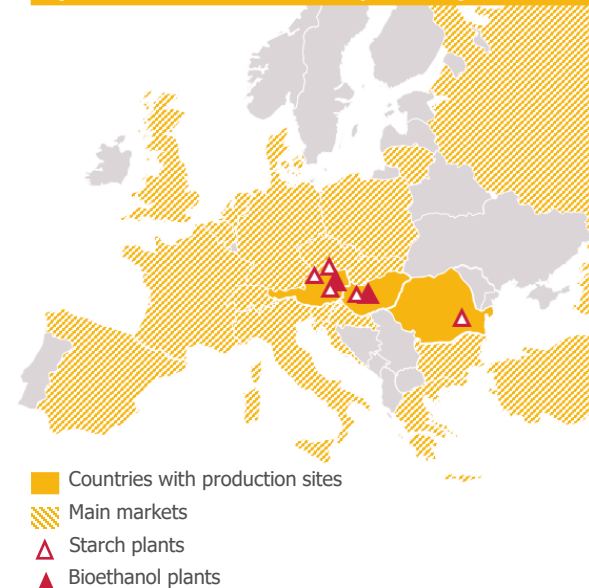
SEGMENT

# STARCH

- Austrian production sites:
  - **Potato** starch factory in Gmünd
  - **Corn** starch plant in Aschach
  - **Wheat** starch & bioethanol plant in Pischelsdorf
- Operational management and coordination of international holdings in Hungary and Romania
- The bioethanol business also forms part of the Starch segment
- Focus on **highly refined speciality products**
- **Innovative, customer-driven products** supported by application advice
- **Leading position in organic and in GMO-free** starches for the food industry

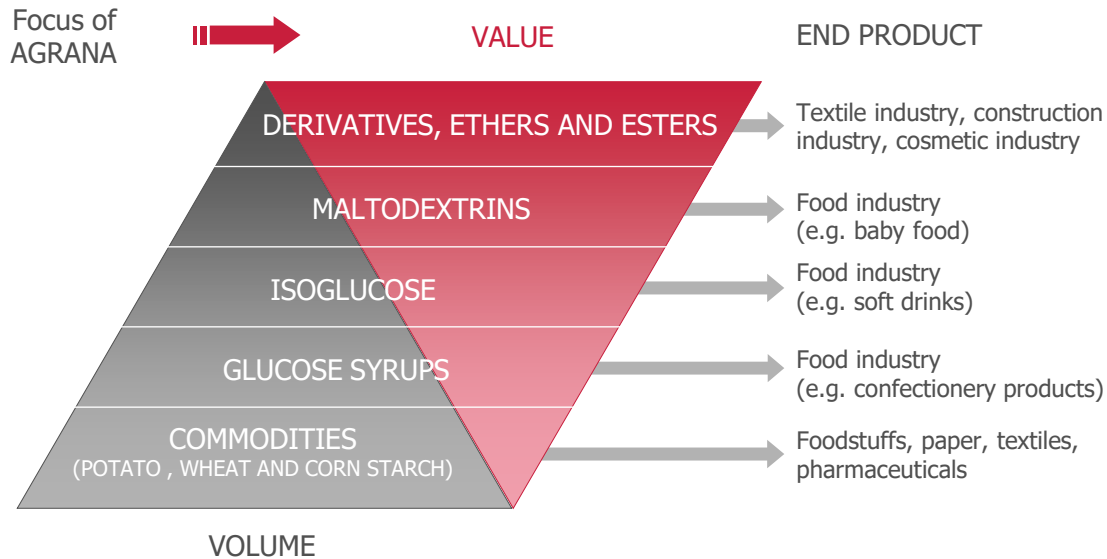
## STARCH

5 starch plants  
(incl. 2 bioethanol plants)





# SPECIALISATION STRATEGY



## FOOD

- Growth in products from special raw materials (market leadership)
- Growth in starch derivatives for fruit preparations
- Growth in „high care“-starches

## NON-FOOD

- Growth in (special applications for) paper, textile & cardboard industry
- Innovation and market leadership in
  - Special applications for construction industry
  - Adhesive (sack adhesive)
- Growth in cosmetics industry



# AGRANA BIOETHANOL ACTIVITIES

## PISCHELSDORF (Austria)

- Total investment: € 125 million
- Capacity: up to 240,000m<sup>3</sup> (= 190,000 tonnes)
- Production start: June 2008
- Raw material base: wheat, corn and sugar beet thick juice\*
- By-products: up to 190,000 tonnes of ActiProt© (animal feed)

## HUNGRANA (Hungary)

- Investment volume: ~ € 100 m (50% share held by AGRANA: ~ € 50 m)
  - for grind increase from 1,500 to 3,000 tonnes/day
  - for isoglucose capacity increase due to quota increase
  - for bioethanol expansion
- Capacity: up to 187,000 m<sup>3</sup>
- Conclusion of expansion programme: July 2008
- Raw material base: corn



\* in the meantime also B+C starches



## STARCH SEGMENT

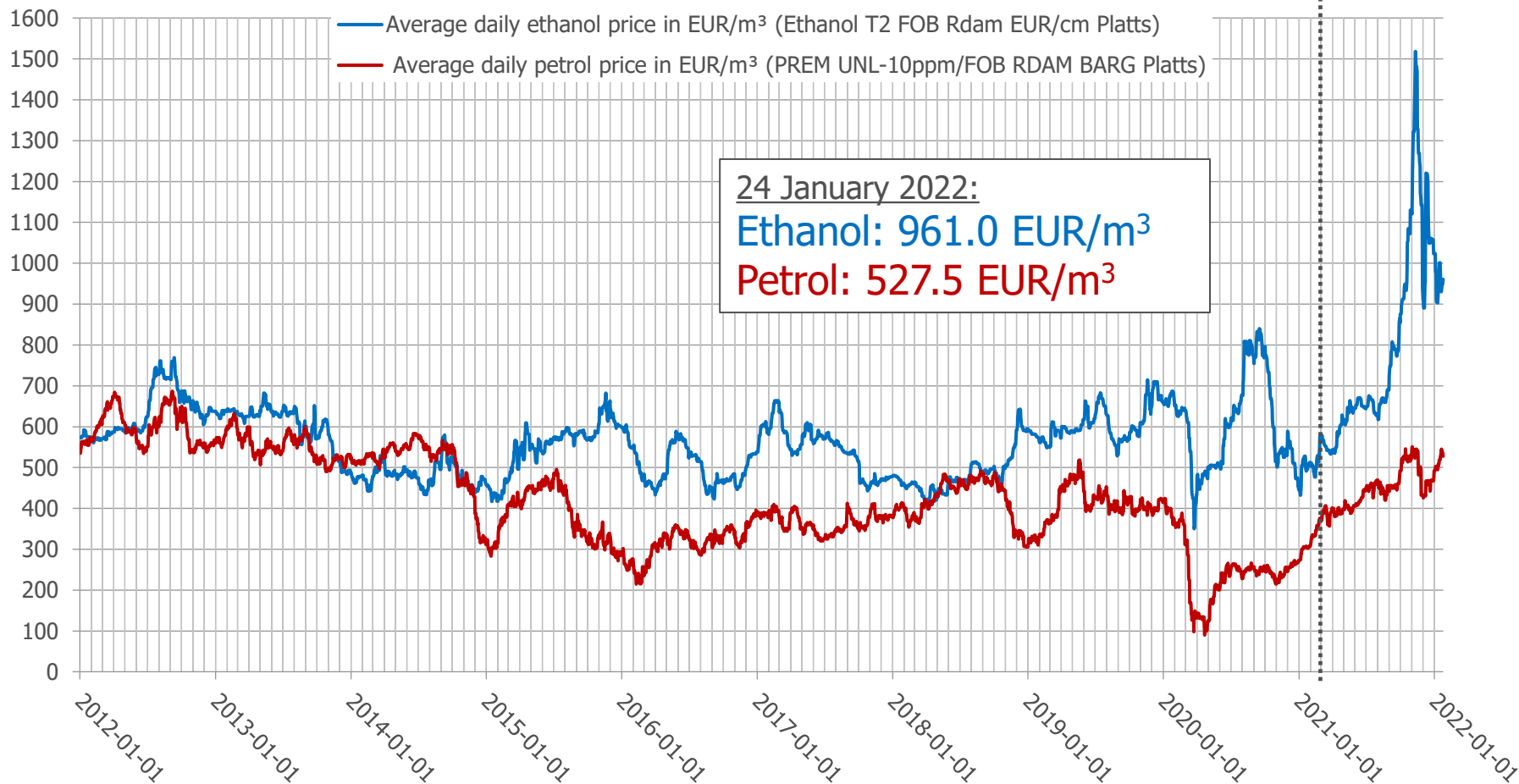
- **COVID-19 pandemic** continues to make its influence felt in the market
- **Significant increase in raw material and energy costs** -> cost increases -> adjusted selling prices
- **Corrugated board sector and for graphic papers:** order situation is very good and demand for cereal starches is high
- **Food sector:** native and modified starches are in strong demand
- **Infant formula** have recently been confronted with significant overcapacity in production
- **Ethanol and fuel market is showing strong momentum:** RED II and the European Commission's "Fit for 55" package of measures are providing positive impetus for the market and demand



1 JANUARY 2012 – 24 JANUARY 2022 (EUR)

# ETHANOL AND PETROL PRICES

FY 2021|22





## STARCH SEGMENT



### Corn and wheat

- **Aschach, Austria:** during the wet corn campaign about 130,000 tonnes of wet corn was processed; total corn processing volume at this facility is expected to reach about 466,000 tonnes
- **Biorefinery in Pischelsdorf, Austria:** approximately 99,000 tonnes of wet corn was processed; combined total of 1.05 million tonnes of non-corn grains (wheat, organic wheat and triticale) and corn are to be used the full year
- **HUNGRANA, Hungary:** 215,000 tonnes of wet corn was processed; total corn processing in the full FY is expected to reach 1.05 million tonnes

### Potatoes

- Favourable weather conditions during the growing season
- **Contract fulfilment** by the growers is expected to reach about **106%** of the contracted amount of starch potatoes
- Average starch content of 19.2% will mark a tangible increase from the prior year's 18.1



# WHEAT & CORN (EURONEXT, PARIS) COMMODITY PRICES

1 January 2006 – 25 January 2022 (EUR)

FY 2021|22

Daily MAIZEEURMAR2; M.WHEATEURMAR2

Line; MAIZEEURMAR2; Trade Price(Last)  
25.01.2022; 256,75; +4,50; (+1,78%)  
Line; M.WHEATEURMAR2; Trade Price(Last)  
25.01.2022; 289,00; +8,00; (+2,85%)



Wheat (Paris)  
**25 Jan. 2022:**  
289.0 EUR/t

Corn (Paris)  
**25 Jan. 2022:**  
256.8 EUR/t



SEGMENT

# SUGAR



BENEFIT FROM THE STRONG MARKET POSITION IN CEE AND SEE

# AGRANA SUGAR SINCE THE END OF QUOTAS

- CEE area will continue to be a “sugar deficit region” (AGRANA is located in these main deficit areas)
  - Complexity in logistics and costs from Western Europe are somehow a protection of intra-EU imports
  - Defend and extend existing market share in CEE
- AGRANA has established **long-term relationships** with key sugar producers in the LDCs and ACPs (duty-free-imports)
- Uncertain market development requires **continuous flexibility**
- High **volatility**

7 SUGAR PLANTS AND 2 RAW SUGAR REFINERIES



## MARKET POSITION

Austria	#1
Hungary	#1
Czech Republic	#2
Slovakia	#2
Romania	n/a
Bosnia and Herzegovina	n/a
Bulgaria	n/a

■ Countries with plants  
▨ Other markets  
● Beet sugar plants  
● Raw sugar refinery  
○ Distribution centre  
 \* Also with refining activities



## SUGAR SEGMENT

### ▪ **World sugar market**

- Since the outbreak of the coronavirus pandemic and a plunge in world sugar quotations in March/April 2020, **sugar prices have risen steadily**
- During the period under review, prices were further supported -> developments such as the delayed availability of Indian raw sugar exports, a meagre off-season harvest in Brazil and an improving macro environment
- In its estimate from December 2021 of the world sugar balance for the end of the SMY 2021|22, the analytics firm IHS Markit (formerly F.O. Licht) has projected a **production deficit**

### ▪ **EU sugar market**



# RAW SUGAR & WHITE SUGAR SUGAR QUOTATION

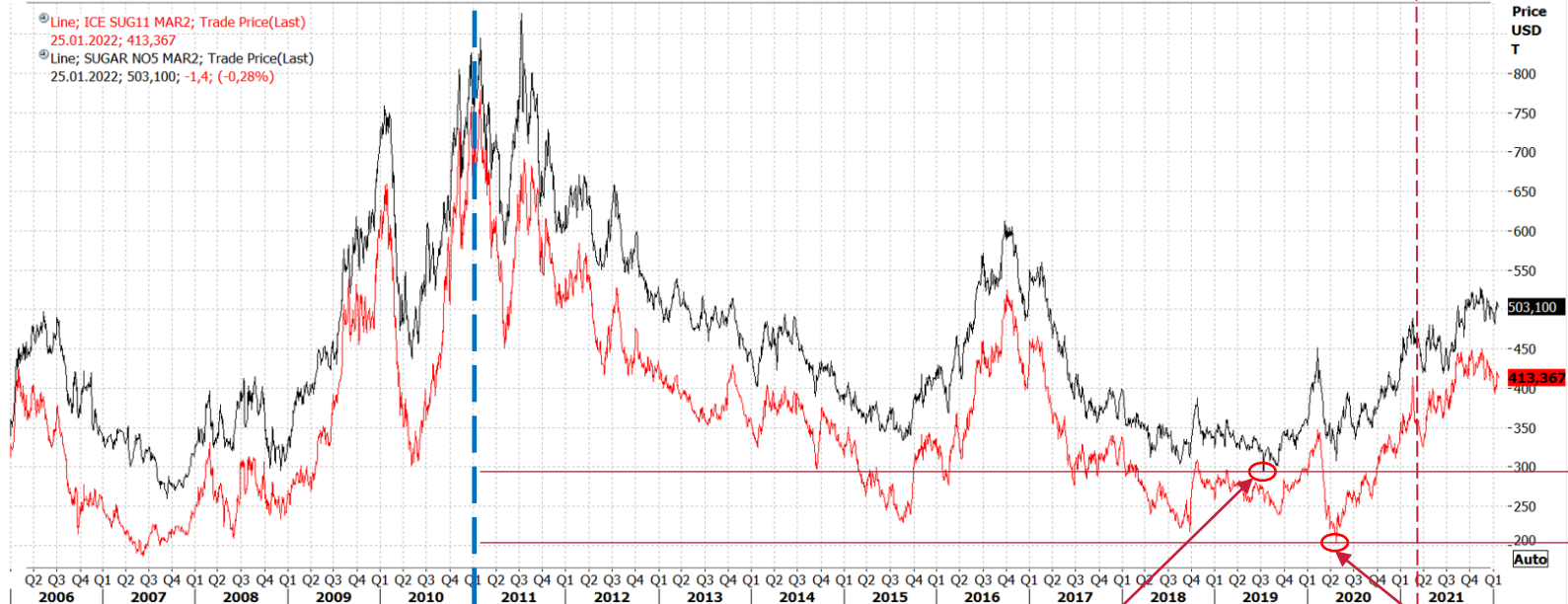
1 January 2006 – 25 January 2022 (USD)

FY 2021|22

Daily ICE SUG11 MAR2; SUGAR NO5 MAR2

- Line; ICE SUG11 MAR2; Trade Price(Last)  
25.01.2022; 413,367
- Line; SUGAR NO5 MAR2; Trade Price(Last)  
25.01.2022; 503,100; -1,4; (-0,28%)

03.01.2006 - 01.03.2022 (NYC)



White sugar (LIFFE)

**25 Jan. 2022:**  
503.1 USD/t  
= 444.3 EUR/t

Raw sugar (ICE)

**25 Jan. 2022:**  
413.4 USD/t  
= 365.1 EUR/t

1/1/2011

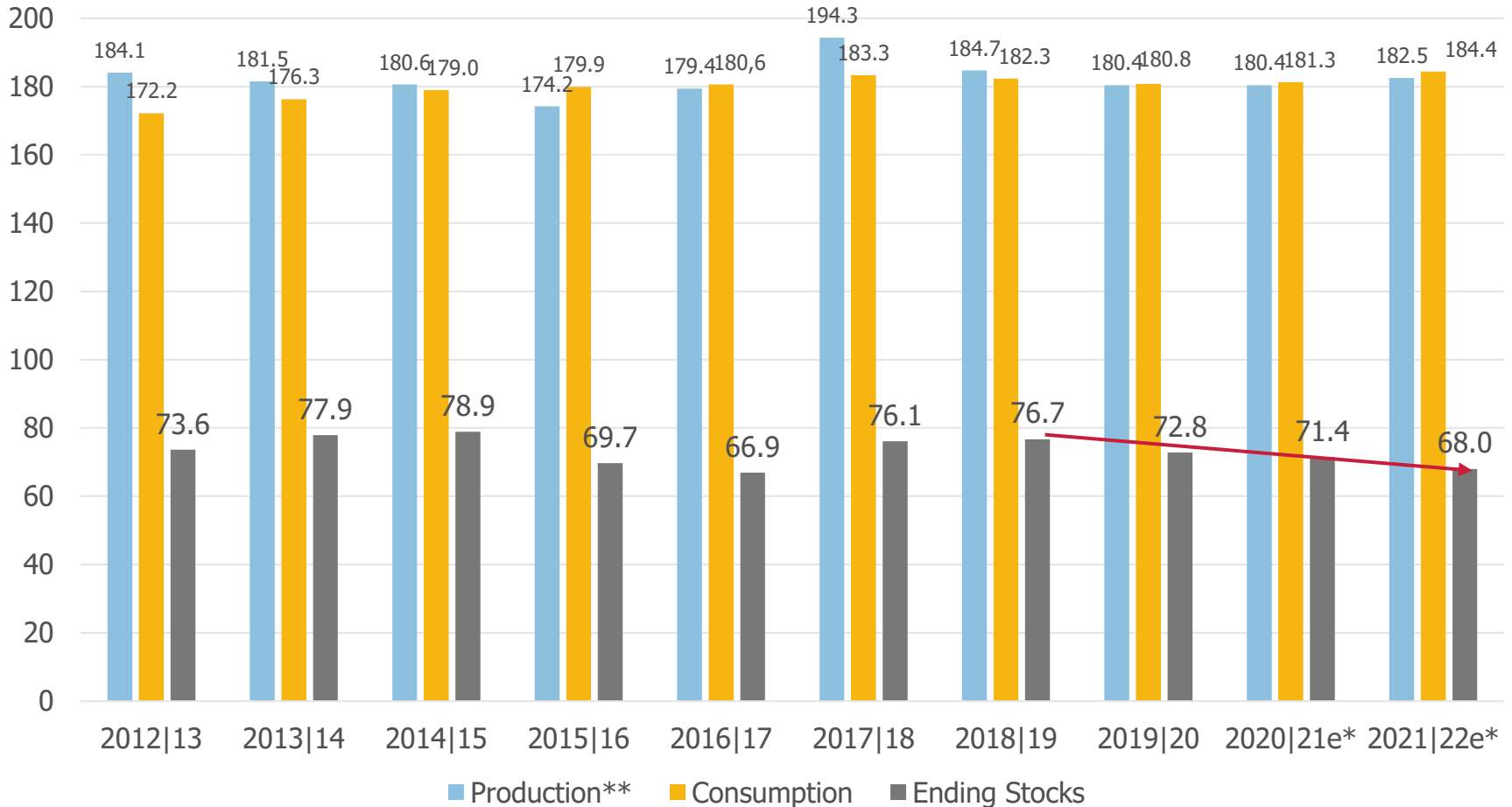
**Lowest in 10 years:**  
White sugar, 15/7/2019: 294.0 USD/t

**Lowest in 10 years:**  
Raw sugar, 27/4/2020: 203.1 USD/t



# WORLD SUGAR PRODUCTION & CONSUMPTION

Million tonnes



Source: IHS Markit (20 December 2021)

\* Estimate

\*\* Production: October-September



## SUGAR SEGMENT

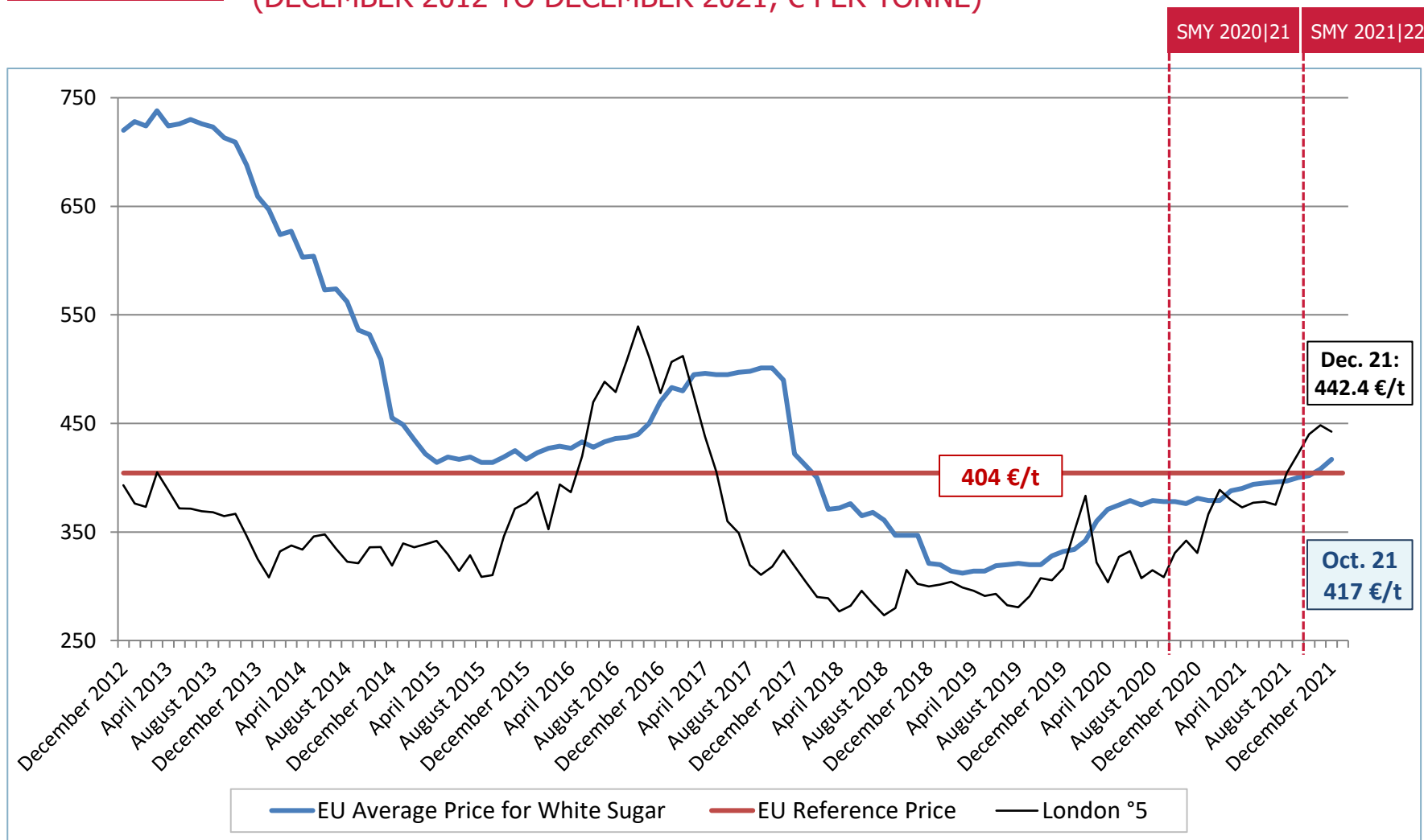
- **World sugar market**
- **EU sugar market**
  - In SMY 2020|21, sugar production in the EU-27, at about 14.7 million tonnes, represented a noticeable decrease from the previous year (EU = net importer of sugar for the third SMY in succession)
  - Higher sugar production of about 15.7 million tonnes is forecast for the new SMY 2021|22 in the EU-27, owing to a normalisation of beet yields (EU will continue to be a net importer)
  - EU sugar price reporting: 417 per tonne was recorded in October 2021





## SUGAR PRICE REPORTING

# MONTHLY EU AVERAGE PRICES (DECEMBER 2012 TO DECEMBER 2021; € PER TONNE)



Source: European Commission (as of 20 December 2021) and IEG Vantage (as of 11 January 2022)

## SUGAR SEGMENT



- **Area contracted** with growers for sugar beet production in the 2021 crop year was almost 86,000 hectares
- In retrospect, **growing conditions** for sugar beet in 2021 can be described as **favourable**; beet fields were in very good condition up to harvest time
- The total **beet harvest** will be about **5.7 million tonnes**, including some 100,000 tonnes of organic beet grown in Austria
- **Beet campaign** in all factories started between the middle of September and early October 2021
  - At 2.9 million tonnes, the largest portion is processed at the two Austrian sites in Tulln and Leopoldsdorf
- **Capacity utilisation** of the factories was **improved** thanks to higher beet volumes



Q1-3 2021|22

# FINANCIALS

**AGRANA 2020 | 21 Online:**  
[reports.agrana.com/en](https://reports.agrana.com/en)

**AGRANA Investor Relations:**  
[www.agrana.com/en/ir](https://www.agrana.com/en/ir)

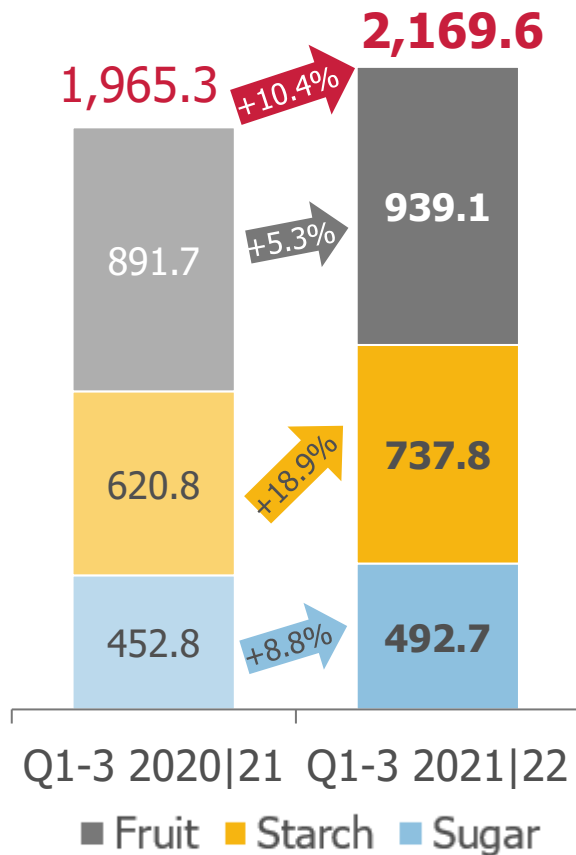




Q1-3 2021|22 VS PRIOR YEAR

# REVENUE BY SEGMENT

€m



**GROUP**

## FRUIT

- Fruit segment revenue was moderately above the year-earlier level
- Fruit preparations business saw revenue growth, stemming mostly from higher sales prices
- Revenue in the fruit juice concentrate activities declined slightly for volume reasons

## STARCH

- Significant growth of 18.8% from one year earlier
- Higher volumes of core products and by-products were demanded than in the same period of the previous year
- In the ethanol business, Platts quotations reached historic highs in the third quarter
- Continuous rise in grain prices since the autumn of 2020 was partly passed through on the sales side, in adjusted prices for starches and by-products

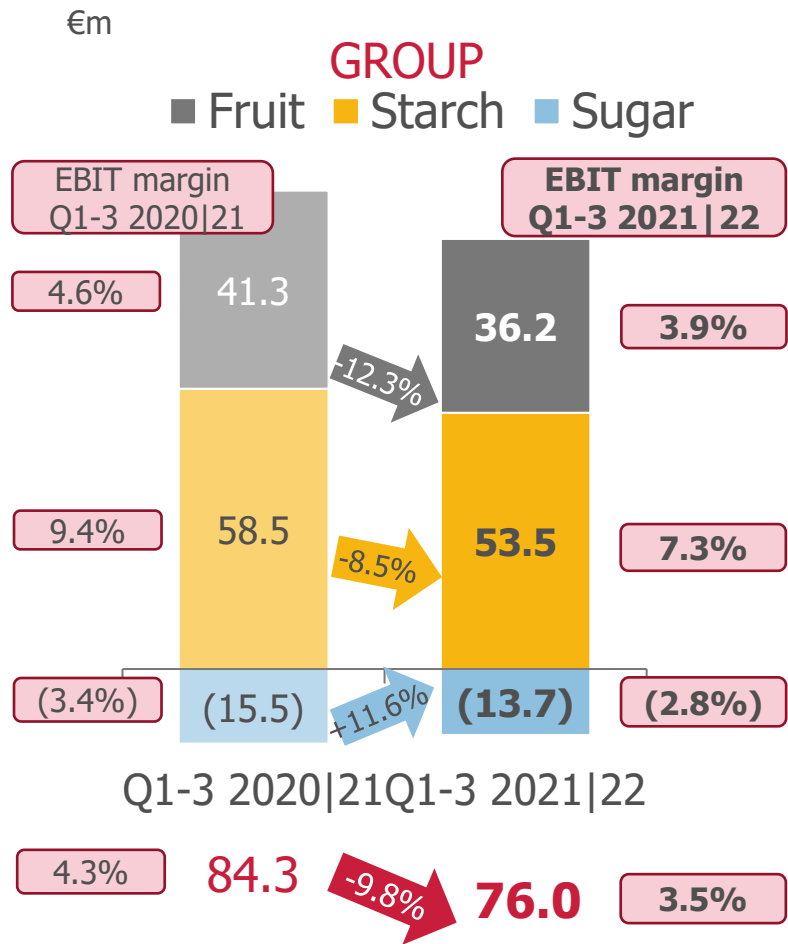
## SUGAR

- Renewed high sales volumes with resellers and also a recovery in the industrial customer segment
- Trend in sugar prices continued to be positive
- Prices both for resellers and industrial customers rose year-over-year, particularly from the start of the SMY 2021|22



Q1-3 2021|22 VS PRIOR YEAR

# EBIT BY SEGMENT



## FRUIT

- Biggest reason for the deterioration lay in sales of fruit juice concentrates from the 2020 crop (reduced delivery volumes in combination with lower contribution margins of apple juice concentrates in the first half of 2021|22)
- Earnings performance in the fruit preparations business decreased as well, due above all to a combination of higher costs associated with personnel bottlenecks in North America, sales volume declines in China and significantly risen raw material costs
- One-off expense of € 2.3 million (from a damage claim and reorganisation measures)

## STARCH

- Main reason for the decline was a noticeable yoy increase in in purchase prices for wheat, corn (maize) and energy which could not yet be fully offset by adjusting product prices
- High selling prices for ethanol made a positive contribution to EBIT performance, especially in the third quarter
- Earnings contribution of the equity-accounted HUNGRANA group declined from € 16.9 million to € 10.0 million (historically high corn prices in Hungary)

## SUGAR

- In the 2020 sugar campaign, AGRANA's own production had been below average due to insect pests, especially in Austria -> resulting lower margin from the necessary compensatory reselling and refining of sugar was a key driver of the reduced Sugar EBIT performance reported



# CONSOLIDATED INCOME STATEMENT

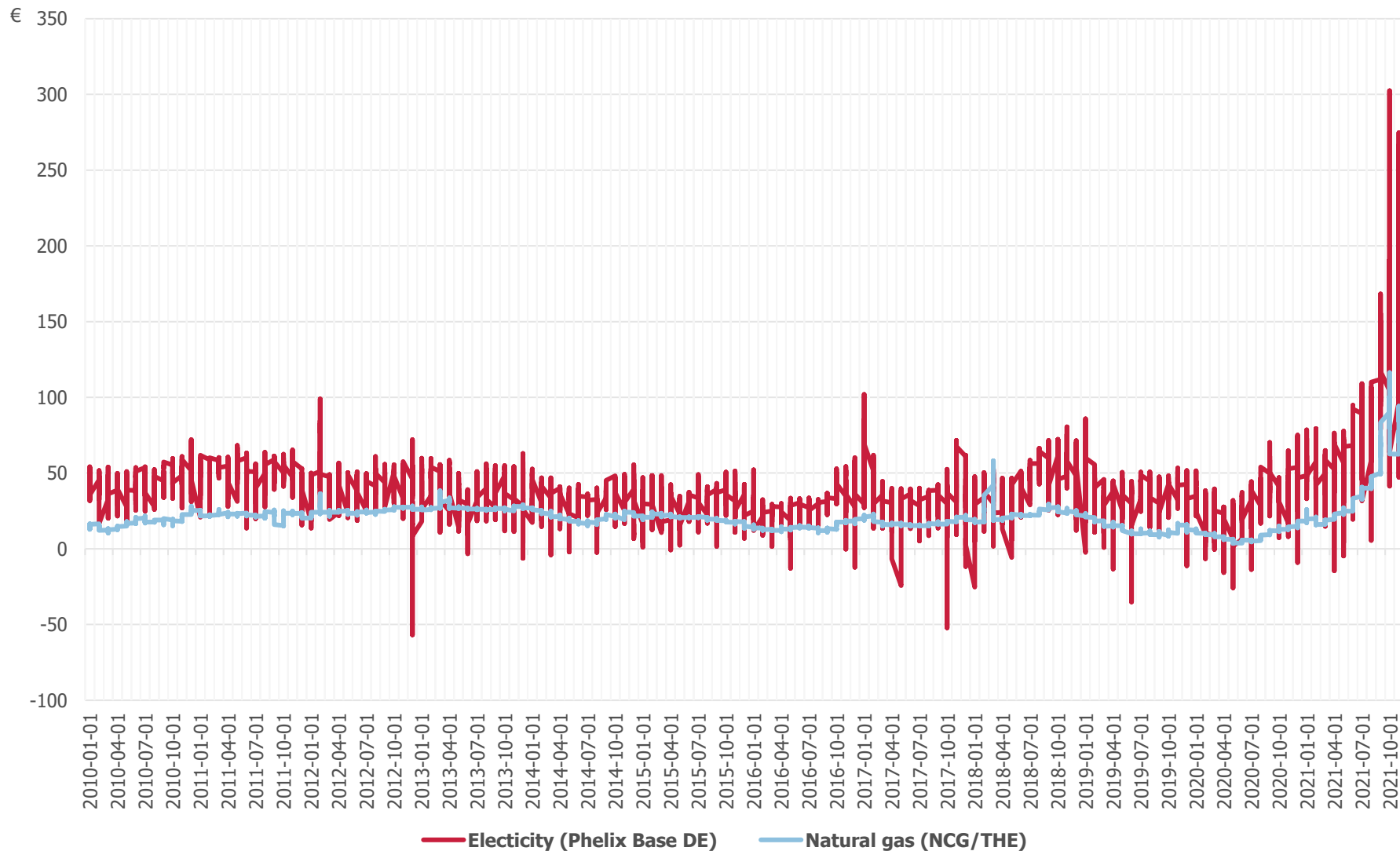
€m (condensed)	<b>Q1-3</b> <b>2021   22</b>	Q1-3 2020   21	<b>Q3</b> <b>2021   22</b>	Q3 2020   21
<b>Revenue</b>	<b>2,169.6</b>	1,965.3	<b>745.2</b>	656.0
EBITDA <sup>1</sup>	<b>156.7</b>	159.4	<b>62.7</b>	58.3
Operating profit before except. items and results of equity-accounted JV	<b>68.7</b>	69.9	<b>27.7</b>	22.5
Share of results of equity-accounted JV	<b>9.6</b>	15.2	<b>3.5</b>	6.3
Exceptional items	<b>(2.3)</b>	(0.8)	<b>0.0</b>	(0.3)
<b>EBIT</b>	<b>76.0</b>	84.3	<b>31.2</b>	28.5
<b>EBIT margin</b>	<b>3.5%</b>	4.3%	<b>4.2%</b>	4.3%
Net financial items	<b>(11.2)</b>	(13.4)	<b>(4.1)</b>	(4.3)
Profit before tax	<b>64.8</b>	70.9	<b>27.1</b>	24.2
Income tax expense	<b>(20.0)</b>	(17.1)	<b>(9.4)</b>	(4.8)
<b>Profit for the period</b>	<b>44.8</b>	53.8	<b>17.7</b>	19.4
Attributable to shareholders of the parent	<b>44.3</b>	54.0	<b>16.4</b>	20.1
Earnings per share	<b>€ 0.71</b>	€ 0.86	<b>€ 0.26</b>	€ 0.32

<sup>1</sup> EBITDA represents operating profit before exceptional items, results of equity-accounted joint ventures, and operating depreciation and amortisation.



PRICE DEVELOPMENT (JANUARY 2010 – JANUARY 2022)

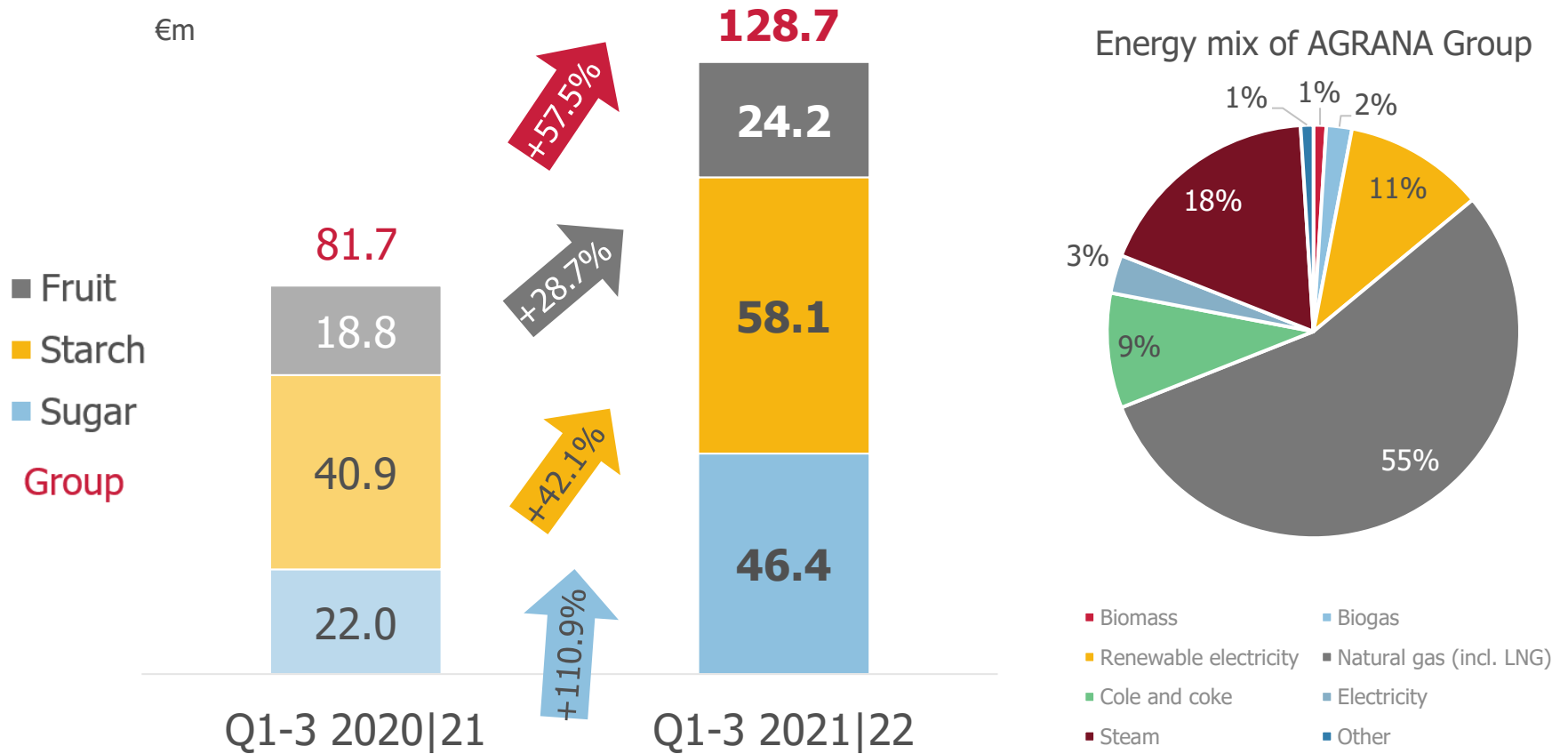
# ELECTRICITY AND NATURAL GAS





TOTAL AND BY SEGMENT

# ENERGY COSTS IN Q1-3 2021|22







## NET FINANCIAL ITEMS | TAX RATE

€m	Q1-3 2021   22	Q1-3 2020 21	Change
Net interest expense	(5.5)	(5.8)	5.2%
Currency translation differences	(3.5)	(5.1)	31.4%
Other financial items	(2.2)	(2.5)	12.0%
<b>Net financial items</b>	<b>(11.2)</b>	<b>(13.4)</b>	<b>16.4%</b>

€m	Q1-3 2021   22	Q1-3 2020 21	Change
Profit before tax	64.8	70.9	-8.6%
Income tax expense	(20.0)	(17.1)	-17.0%
<b>Tax rate</b>	<b>30.9%</b>	<b>24.1%</b>	<b>6.8pp</b>



## CONSOLIDATED CASH FLOW STATEMENT

€m (condensed)	Q1-3 2021   22	Q1-3 2020   21	Change
Operating cash flow before changes in working capital	150.0	169.7	-11.6%
Changes in working capital	(67.1)	(33.5)	-100.3%
Total of interest paid/received and tax paid, net	(22.4)	(18.0)	-24.4%
<b>Net cash from operating activities</b>	<b>60.5</b>	<b>118.2</b>	<b>-48.8%</b>
Net cash (used in) investing activities	(41.1)	(45.0)	8.7%
Net cash (used in) financing activities	(19.7)	(61.1)	67.8%
<b>Net (decrease)/increase in cash and cash equivalents</b>	<b>(0.3)</b>	<b>12.1</b>	<b>-102.5%</b>



## CONSOLIDATED BALANCE SHEET

€m (condensed)	<b>30 Nov. 2021</b>	28 Feb. 2021	Change
Non-current assets	<b>1,216.0</b>	1,232.0	-1.3%
Current assets	<b>1,458.9</b>	1,240.7	17.6%
<b>Total assets</b>	<b>2,674.9</b>	<b>2,472.7</b>	8.2%
Equity	<b>1,338.1</b>	1,329.1	0,7%
Non-current liabilities	<b>587.1</b>	597.4	-1.7%
Current liabilities	<b>749.7</b>	546.2	37.3%
<b>Total equity and liabilities</b>	<b>2,674.9</b>	<b>2,472.7</b>	8.2%
Equity ratio	<b>50.0%</b>	53.8%	-3.8pp
Net debt	<b>486.2</b>	443.5	9.6%
Gearing	<b>36.3%</b>	33.4%	2.9pp

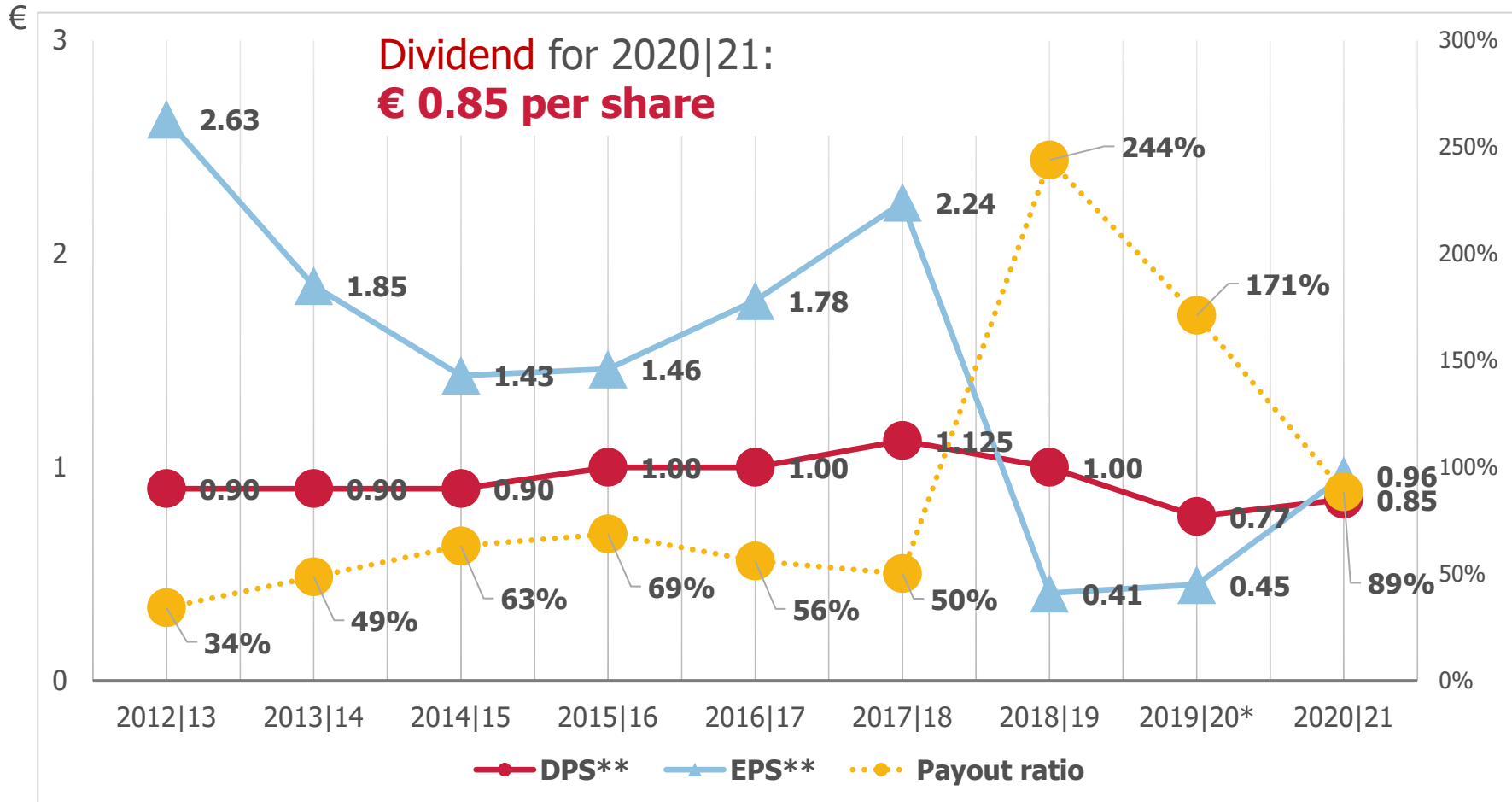


## FINANCING STRUCTURE

€m	<b>30 Nov. 2021</b>	<b>Due within 1 year</b>	<b>Due after more than 1 year</b>	<b>28 Feb. 2021</b>
<b>Borrowings</b>	<b>614.8</b>	<b>123.8</b>	<b>491.0</b>	573.9
Securities and cash (equivalents)	(128.6)			(130.4)
<b>Net debt</b>	<b>486.2</b>			<b>443.5</b>
<b>Credit lines</b>	<b>1,035.9</b>	<b>314.9</b>	<b>721.0</b>	999.9



# DIVIDEND AND EARNINGS PER SHARE



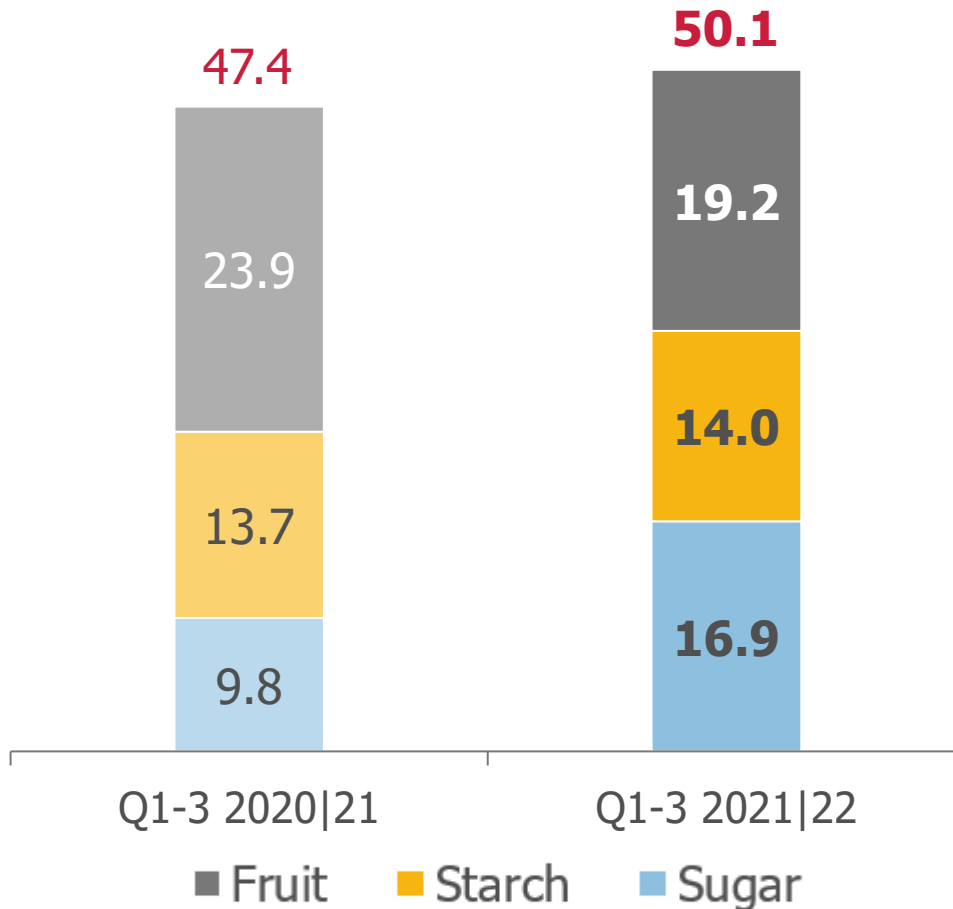
**Dividend yield** (based on the closing share price at the last balance sheet date): **4.8%**

\*The prior-year data have been restated under IAS 8.  
\*\*EPS and DPS adjusted; after the four-for-one stock split performed in July 2018, all EPS and DPS values are based on the number of shares out-standing at 28 February 2021, which was 62,488,976.



## MOST IMPORTANT PROJECTS IN THE GROUP INVESTMENT OVERVIEW

€m



**GROUP**

**Q1-3 2021|22**

### FRUIT

- Mitry-Mory, France (new filling plant and upgrading of the cooling system)
- Dachang, China (new laboratory)

### STARCH

- Aschach, Austria (corn processing)
- Gmünd, Austria (wastewater)

### SUGAR

- Sered', Slovakia (boiler: from coal to gas/biogas)

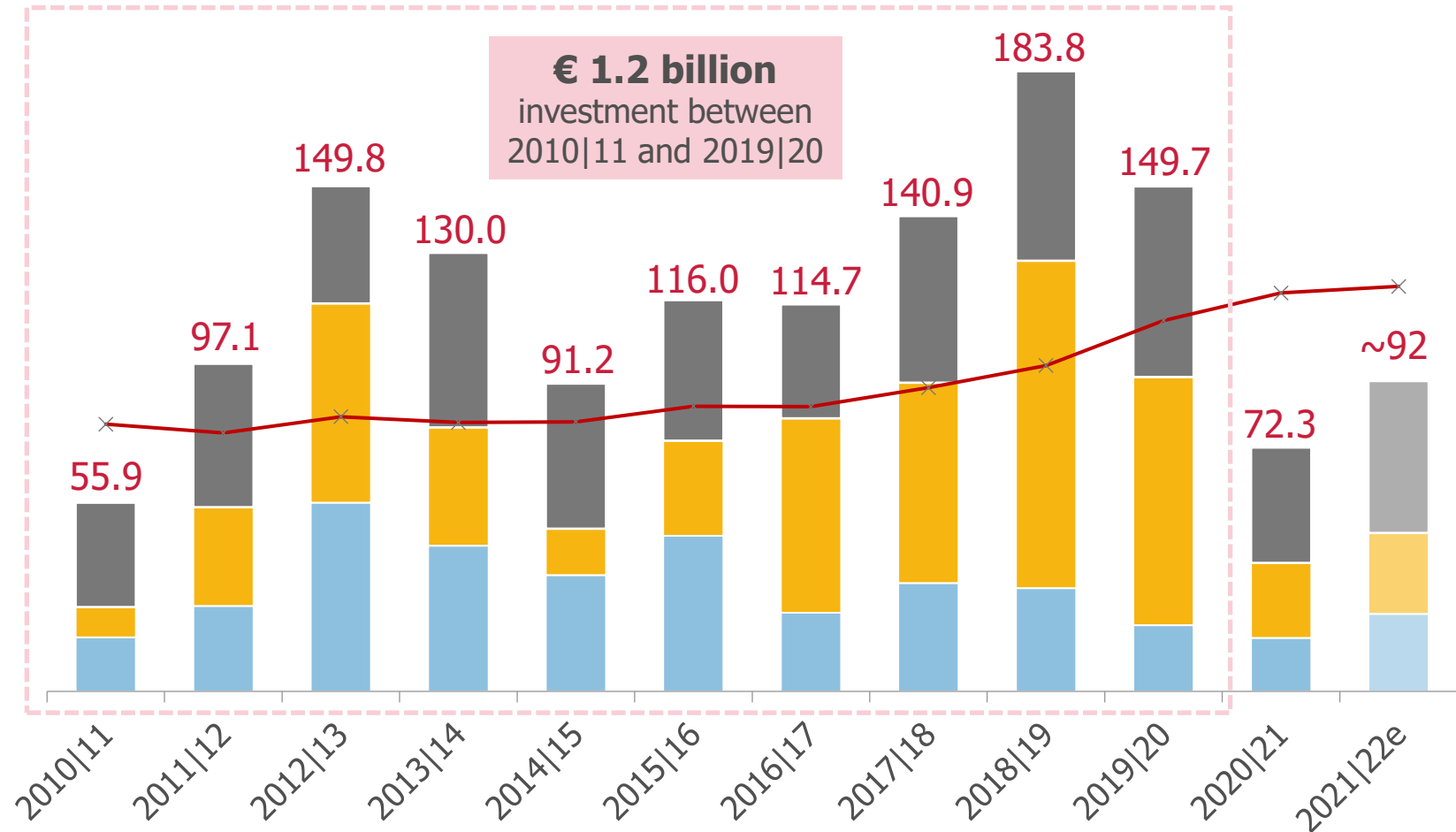


## INVESTMENT FOR SUSTAINABLE GROWTH

# CAPEX EVOLUTION

€m

■ Fruit   ■ Starch   ■ Sugar   ✕ Deprec.   GROUP





2021|22

# OUTLOOK



**ANTICIPATING  
WHAT WILL BE  
IN DEMAND  
TOMORROW**





AGRANA GROUP

## OUTLOOK FOR 2021|22

**EBIT 2021 | 22**



**Revenue 2021 | 22**



It should be noted, that due to the extreme volatility in commodity and energy prices and a once again more acute COVID-19 situation – the fourth wave in combination with the advent of the new omicron variant – the **forecast for the year as a whole is subject to a very high degree of uncertainty.**



AGRANA SEGMENTS

# OUTLOOK FOR 2021|22

## FRUIT

Revenue ↑

EBIT ↑↑

## STARCH

Revenue ↑↑

EBIT →

## SUGAR

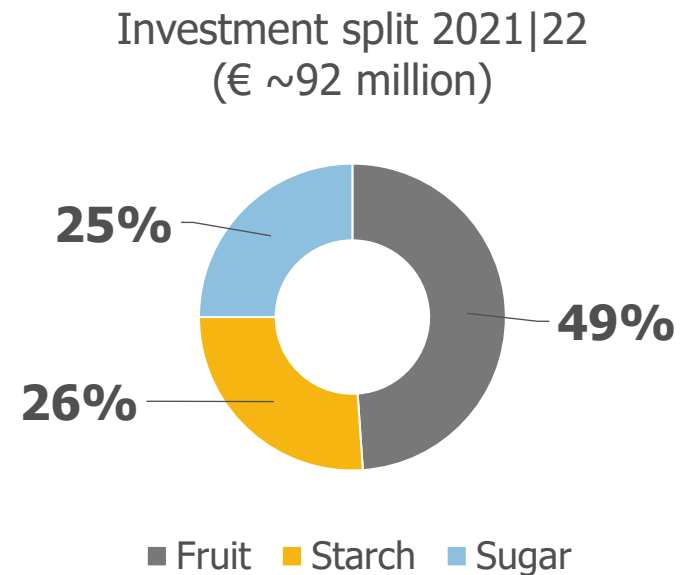
Revenue ↑↑

EBIT ↗



## INVESTMENT PLAN

- **Total investment** across the three business segments in the 2021|22 financial year, at approximately **€ 92 million**
- **Significantly below** budgeted depreciation (€ ~120 million)
- **Continuation of implementation phase** after completion of major projects and capacity expansion in recent years





2022|23

# FINANCIAL CALENDAR

**13 May 2022**

**Results for full year 2021 | 22 (annual results press conference)**

28 June 2022

Record date for Annual General Meeting participation

7 July 2022

Results for first quarter of 2022|23

8 July 2022

Annual General Meeting in respect of 2021|22

13 July 2022

Ex-dividend date

14 July 2022

Record date for dividend

15 July 2022

Dividend payment date

13 October 2022

Results for first half of 2022|23

12 January 2023

Results for first three quarters of 2022|23

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Quantitative definitions of selected common modifying words used:

Modifier	Visualisation	Numerical rate of change
Steady	→	0% up to +1%, or 0% to -1%
Slight(ly)	↗ or ↘	More than +1% and up to +5%, or more than -1% and up to -5%
Moderate(ly)	↑ or ↓	More than +5% and up to +10%, or more than -5% and up to -10%
Significant(ly)	↑↑ or ↓↓	More than +10% and up to +50%, or more than -10% and up to -50%
Very significant(ly)	↑↑↑ or ↓↓↓	More than +50% or more than -50%